



Yuutu?it?ath

# **YG Annual Report**

## **Fiscal Year 2021/2022**





# **A Message**

## **From the President**

### **Yuułu?iŋ?ath Government - Ucluelet First Nation**

Dear Citizens,

I am pleased to share with you our Annual General Report for the 2021-2022 fiscal year end and the last Annual General Assembly (AGA) report for the 2019 – 2023 term. Included in this report are summaries of activities from each department that include the Administration, Finance, Communications, Assets and Economic Development, Lands and Resources, Health and Social Services, and Culture Language and Heritage.

The last year has been a busy one and now that we have a full team of staff that include a consistent group of senior managers, we are finally starting to gain some traction on some key projects that will lead us to the tangible delivery of such things as land and housing development, programs that will help citizens with the purchase of a home and basic home repairs, among others.

While it has taken some time to get to where we are now, the whole team had to start at the base level, which included the drafting and approval of such legislation as the Community Safety and Trespass Act and the Business Licensing Act, and amendments to the Government Act, the Enforcement Framework Act Amendment Act No. 3, and the Zoning and Structures Act Amendment Act No. 2. Yuułu?iŋ?ath Government (“YG”) law forms the foundation that the administration needs to carry out their work as guided by the Executive.

In 2021, the leadership and the administration received numerous reports concerning community safety. To address these concerns, the YG required a form of law in to outline a process to follow when addressing community safety matters. The Community Safety and Trespass Act empowers the Executive branch to issue an exclusion order – orders that would only be issued after due process, ensuring the principles and fundamental justice are followed appropriately, and are subject to periodic review. The guidelines under this Act offer an optional opportunity for alleged offenders to take part in a traditional healing circle that would be oversee by the Taayii ھا?wiiŋ.

The Business Licensing Act was created to provide a process and create an authority to review and approve or reject applications for business licences on Yuułu?iŋ?ath lands, including license amendments, renewals, and transfers. The Executive retains authority to enact regulations and oversee the legislation. Through the research and work of the economic development officer and the economic development committee – this piece of legislation was created to support small business operators operating on Yuułu?iŋ?ath lands.

Amendments to the Enforcement Framework Act were completed as a long-outstanding project derived from a joint project of the Maa-nulth Treaty Society. Amendments to the enforcement framework for Maa-nulth laws to address three substantive issues:

- The limitation period during which offences may be prosecuted;
- Director and officer liability for offences committed by corporations; and
- Requirements around seizure of property used during an offence.

Amendments to the Zoning and Structures Act required the YG to hold two public hearings to receive and report comments from the citizens on the changes. Ultimately, this law had to be amended to allow the YG administration to prepare properly listed zones to support the work of major projects that will produce new housing opportunities for citizens and other opportunities in economic development.

Overall the Legislature enacted five laws (new and amending) and six regulations (new and amending). This required the commitment and support of all members of legislature, the executive, and the administration over a series of 10 meetings of the legislature, including meetings of the committee of the whole, regular bi-weekly executive meetings, and other meetings that involved the finance committee and the economic development committee.

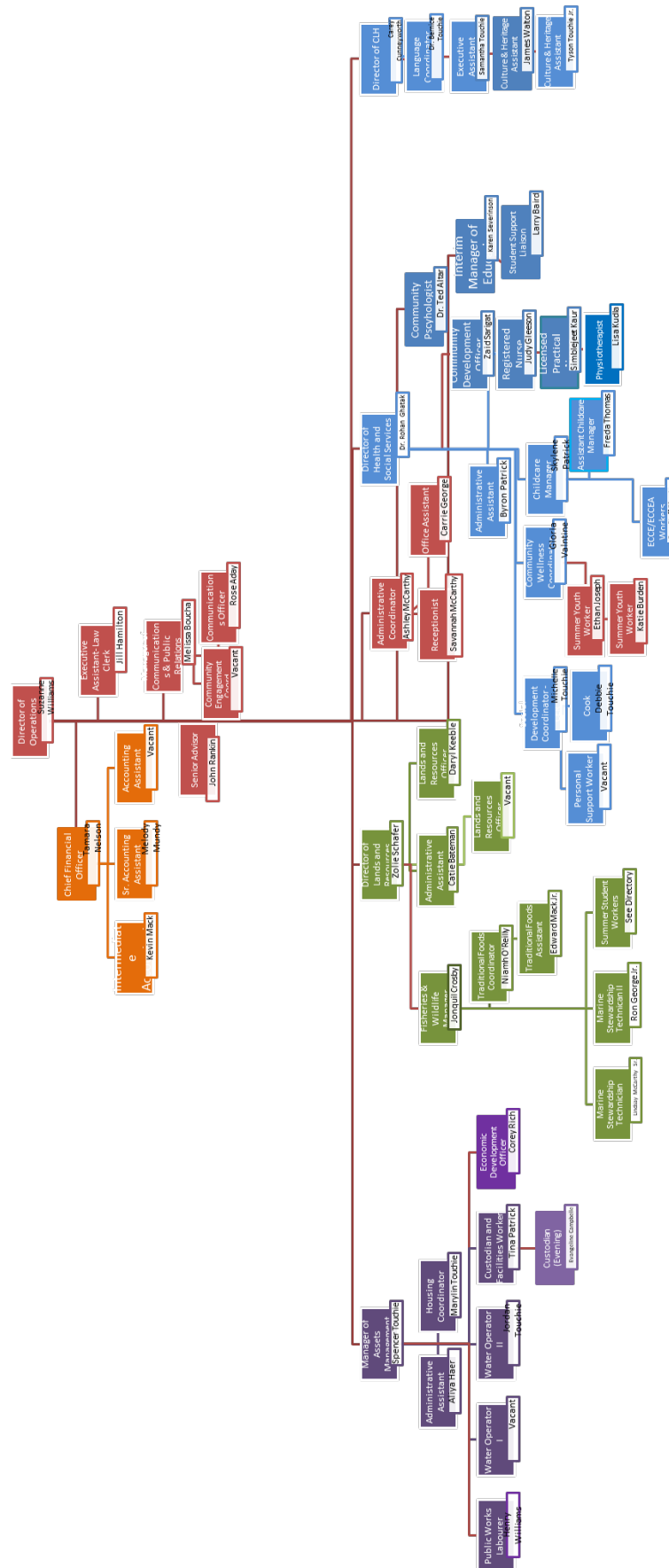
I would like to extend my appreciation to the YG leadership, committees, and staff to get us to where we are now and further acknowledging those members of legislature who have come and gone in the last couple of years. In 2020 we welcomed Kimberly Touchie who served on the legislature for just over a year and a half and was subsequently replaced through the 2022 by-election with the appointment of Asya Touchie. I would also like to acknowledge Shana Thomas, Chairperson for the hitaču Assembly and the Legislature for her time and services provided – we look forward to working with you to the end of the term.

łeekoo,

Charles McCarthy, President  
Yuutłitʔath Government - Ucluelet First Nation



*Rotate to view.*





# **A**Administration

## **Fiscal Year 2021-2022**

**Director of Operations, Suzanne Williams**

**The Administration report will provide readers** with an overview of the mandate of the administration department, a year in review between April 1, 2021 and March 31, 2022, employer statistics, and acknowledgments for the year.

### **Department Mandate**

The administration department is responsible for the general management of administrative programs and the development and management of activities and expenses of specialized programs that offer supports and services to Yuuʼuʼiʼʼath citizens. The administration works closely with senior managers and leadership to ensure all activities are governed in accordance with Yuuʼuʼiʼʼath law and fiscal responsibilities.

### **A Year in Review**

The 2021-2022 fiscal year end (“FYE”) was full of activities across the entire organization and while we faced some challenges in achieving some of our goals, we accomplished several key objectives that are now delivering some great programs for the citizens such as the opening of the Mini-Big House, the rollout and successful completion (and continuation) of the Healthy Meals Program, and the Community Services Internship Program.

Through the 2021-2022 FYE, the administration faced a few challenges in the rollout of new or existing programs due to such things as COVID response, HR matters, and staffing capacity issues. For 2022, we planned on hiring an Intergovernmental Affairs Officer and a Policy Analyst and were instead successful at placing a Senior Advisor to communicate the work of the Self-Governing Indigenous Government group, Alliance of BC Modern Treaty Nations, Land Claims Agreement Coalition, and other technical working groups to the administration and the leadership. In addition, an Intermediate Accountant was onboarded (fall of 2021) to provide added supports to the finance department and alleviate some of the workload from the office of the Chief Financial Officer.

As we carried on through the 2022 FYE, we re-confirmed and identified the need for additional supports for the administration department to assist with matters as addressing human resource matters and staff engagements, the review of existing policies and establishment of new policies/legislative amendments, etc., and the writing of grants/proposals, and reporting on the same. The assessments of these positions continued on through the current FYE and further updates will be provided as applicable.

The Infrastructure Assessment Project that started in 2021carried over to the current FYE. Our plan for the placement of an Infrastructure Coordinator (staffed position) was not completed, rather we engaged a consultant to contract

on an “as needed basis”; as we progressed through the beginning stages of the process it became clear that the role of Infrastructure Coordinator needs to be placed as a term, full-time employee.

To get the project moving, we put together an administration team to get the infrastructure project operational and that includes the Director of Operations, the Chief Financial Officer, the Assets Manager, and the Senior Advisor. Infrastructure projects of any nature will be overseen by a management team consisting of these core positions, the (soon-to-be hired) Infrastructure Coordinator, and a department lead (e.g. for a Youth Centre, the Director of Health and Social Services would be engaged); the mini-big house project coordination project is a prime example of what it takes to successfully complete an infrastructure project provided proper processes and procedures are followed.

With the passing of the former Community Engagement Coordinator, the administration, communications, and community services department identified a need to break down the components of the position overall considering that the individual that filled this position carried out several duties (assigned and unassigned). This position was broken out into three different positions that include Social Development Coordinator/Citizenship and Enrolment Registrar (0.75/0.25 position), Community Engagement Coordinator, and Community Kitchen Coordinator – the Community Kitchen Coordinator position has yet to be discussed/planned for and will require input from the departments of lands and resources and community services.

With the enactment of the ER Preparedness Act (the “Act”) the administration, in coordination with the lands and resources and community services departments, provided ER response measures at a base level through the COVID pandemic and the 2022 waterline disruption; it is apparent that we need to set up a fully functioning ER response program/department to ensure we meet the deliverables outlined in the Act and to ensure the community is provided with a safety net in response to all emergency situations. Funding remains available for an Emergency Operations Centre and related equipment; these funds need to be spent by 2023. In the current FYE, we will be engaging with an external consultant to help organize this function and are considering the addition of a full Emergency Centre Operations department that includes the fire department.

Another project that picked up in the 2022 FYE, is the Data Management Project. We have completed the assessment of department needs and are now moving on to determine the types of software and development of data management/governance policies. Funding remains available through the Internal Restricted Surplus (“IRS”) fund. As a

self-governing nation, data management will be key in ensuring the protection of intellectual property and we will need to establish a sub-department of the administration to ensure that this is a standing line-item in all future budgets.

Strategic planning continued through the current FYE and at the time of this report, the strategic documents created have been approved and will be presented to the citizens at the October 17, 2022 hitaču Assembly. The process to completing this plan was a lengthy one that required extensive preparation and planning, regular internal communications with a team of staff that included the Director of Operations, Chief Financial Officer, Senior Advisor, Economic Development Officer, Manager of Communications and Public Relations and a small team from Meyers Norris Penny (MNP).

The results generated over the last year and a half would not have been possible without the input received at multiple citizen engagement sessions that included engagement with the members of legislature, senior staff, and more importantly the citizens with special session set up for the elders, youth, and urban citizens. Much appreciation to everyone for their contributions – a presentation will be made on next steps at the October Assembly.

One of the directives from the Executive in a prior year included sending out a 'Request for Proposals' for the appointment of an auditor for the 2023 year – this work was completed with the successful appointment of KPMG LLP as the Yuułu?it?ath Government auditing firm through to March 31, 2024.

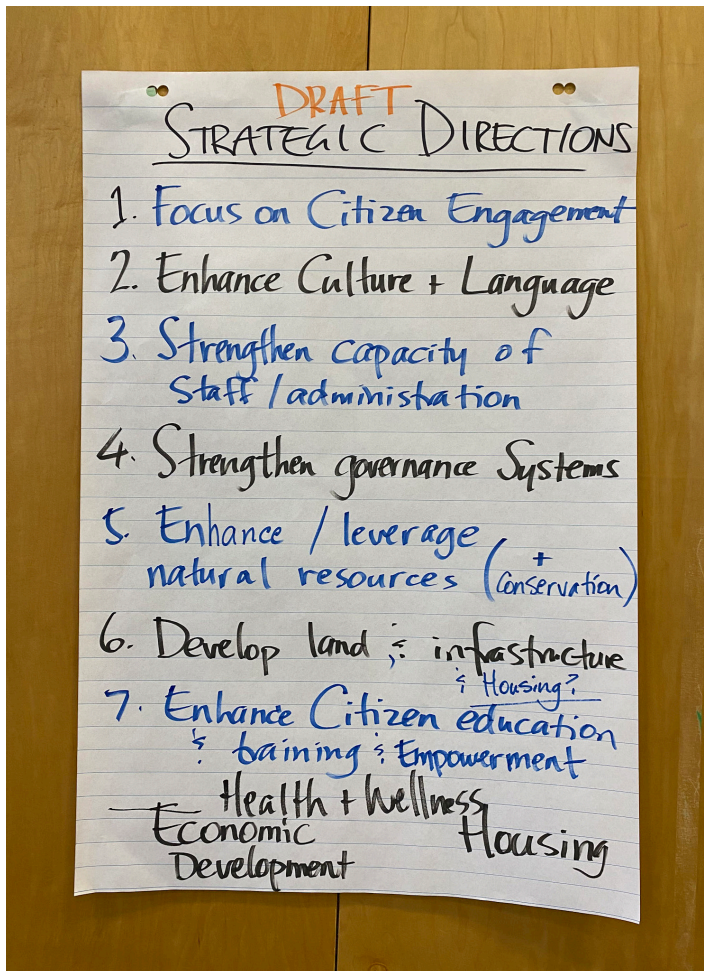
For the 2021 FYE the Executive, with the advice of senior management, continued the practice commenced at the 2020 fiscal-year to restrict a portion of the annual surplus to be used for future specified purposes. The Internal Restricted Surplus at March 31, 2021 totaled \$6,000,734 – an increase from \$2,909,590. Designated purposes include housing and infrastructure, community needs and services, and data management. This enhances accountability and ensures that externally unrestricted funds received for specific purposes, such as GAP funding, will be available for such.

Other sub-department/program deliverables that were not met in this FYE have been carried over into the new year that include internal deliverables such as the rollout of the Foundation Program, staff evaluations, and succession/training plans.

### Employment Statistics

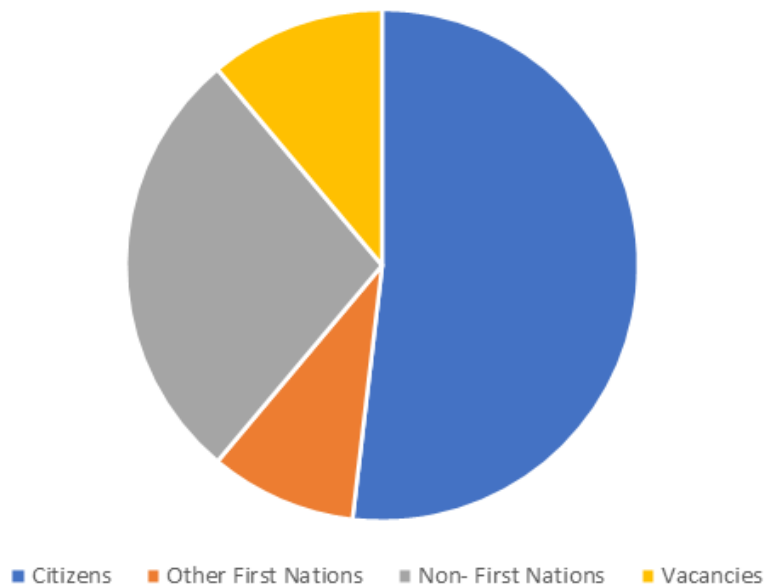
In 2020 and 2021, the administration worked on establishing a fully functioning team of managers and staff and we are pleased to share with the citizens, at the 2022 Annual General Assembly, that we have successfully filled all our key management and supporting positions.

Through the 2021-2022 FYE period, we have grown extensively as a team unit and as a government. At the time of this report, the Yuułu?it?ath Government employs 54 full-time and part-time employees across seven departments (noting that the finance and communications departments are sub-departments of the administration). The table below provides statistics on the breakdown of our team by department and then by citizen, other first nations, and non-first nations. (See charts next page).

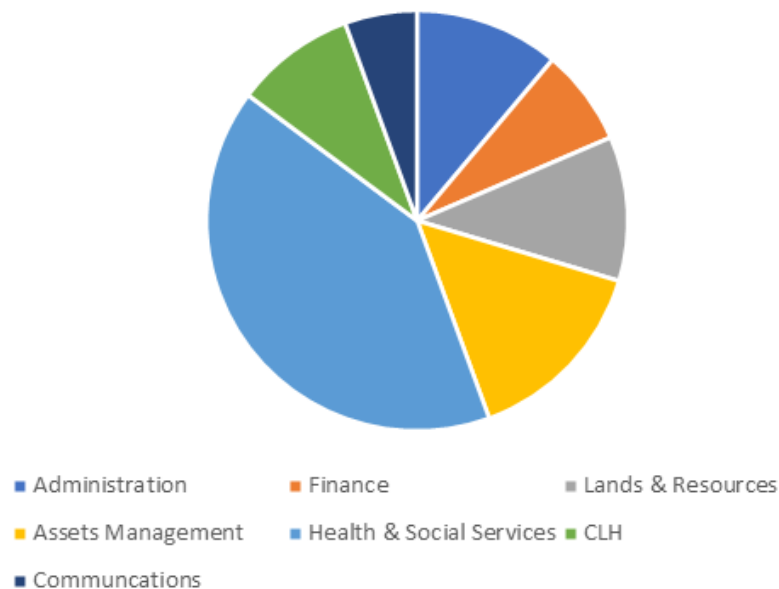


Department	Citizen Staff	Other First Nation Staff	Non First Nation Staff	Vacancies	Total Staff
Administration	4	1	1	0	6
Finance	1	1	1	1	4
Lands and Resources	2	0	3	1	6
Assets Management	6	0	1	1	8
Health and Social Services	10	2	8	2	22
Culture, Language, Heritage	4	0	1	0	5
Communication	1	1	0	1	3
<b>TOTALS</b>	<b>28</b>	<b>5</b>	<b>15</b>	<b>6</b>	<b>54</b>

Staff #'s



Staffing by Depts. (if fully staffed)



In comparison to prior years, the administration has been successful in its recruitment and hiring efforts and while this process continues with a minimal number of vacancies, we are pleased to announce that our efforts have produced a team of staff that each come with their own talents, abilities, certifications, and experiences that contribute to advancing the Yuuʔiʔath forward in a good way.

While some projects require deeper, longer-term planning and preparation, we are well on our way to achieving some larger objectives that will be of benefit to the citizens in the areas of housing, economic development, and education and training.

Work will continue internally and externally through a va-

riety of channels that connect us to the Maa-nulth Treaty Society, the Province of British Columbia, the Government of Canada, and other organizations such as the Nuuchahnulth Tribal Council, the Clayoquot Biosphere Trust, the Districts of Ucluelet and Tofino, and the Alberni-Clayoquot Regional District.

### Acknowledgments

Thank you to our team members of the Administration; Communications; Finance; Culture, Language and Heritage; Lands and Resources; Assets; and Health and Social Services for your dedication and commitment to the nation and thank you to our elected leaders for your continued support for our team. I look forward to the next year and all the good things to come.

### New Members of Staff

- Rose Aday-McCarthy, Communications Coordinator (Urban Office) (April 2021)
- Judy Gleeson, Registered Nurse (April 2021)
- Niamh O'Reilly, Traditional Foods Coordinator (May 2021)
- Christine McCarthy, Language Teacher (term position, May 2021)
- Skylene Patrick, Interim Childcare Manager (October 2021)
- Adele Cantin-Tremblay, Education Instructor (October 2021)
- Lisa Kudla, Physiotherapist (October 2021)
- Kevin Mack, Intermediate Accountant (November 2021)
- Tamara Nelson, Chief Financial Officer (November 2021)
- Michelle Touchie, Interim Social Development Coordinator (November 2021)
- John Rankin, Senior Advisor (November 2021)
- Skylene Patrick, Childcare Manager (March 2022)
- Byron Patrick, Administrative Assistant – Health and Social Services (March 2022)
- Michelle Touchie, Social Development Coordinator-Citizenship and Enrolment Registrar (March 2022)
- Evangeline Campbell, Evening Custodian (March 2022)



*A humble representation of the Yuuʔiʔath Government Staff, across departments.*



# **Assets**

## **Economic Development, Public Works**

**Assets Manager, Spencer Touchie**

### **GAPS Action Plan & CMHC Replacement Reserve Funding**

Following the housing inspections that were completed in the 2021 year, we were able to develop a scope of work and have that approved by executive.

After consolidating the list of repairs needed through our community, things became even more clear we needed a lot more funds to make a dent in the needs of the community. From here we began to form partnerships.

We signed a formal agreement with BC Hydro, CleanBC, and are in the process of forming an agreement with Natural Resources Canada.

These agreements allow us to leverage funds a bit more. CleanBC is funding the installation of heatpumps to repair carbon positive heating sources. This includes woodstoves, pellet stoves, and propane furnaces. These heat sources will be removed from homes to have energy efficient heat-pumps installed. BC Hydro is assisting our community with energy efficiencies.

### **Multi-Purpose Sidewalks**

Earlier this year we started working on a project funded by the Ministry of Transportation on the civil engineering for multipurpose sidewalks going through hitaču and Wya roads.

We contracted Gwaii Engineering to take care of the project management on this project and they are nearing completion of the engineering of the project.

We are hoping to apply to the next phase of funding to build the sidewalks through hitaču in the upcoming year.

### **Additional Community Planning**

We are installing a LED information billboard beside the huuḡpatu Centre of the community to inform citizens about events and other useful information.

Upgrades to the two community playgrounds are coming we are adding swings to both sites. For playground and community safety, we have added two radar signs in the community this year.

The Fire Services Agreement with District of Ucluelet has been replaced with a five year agreement, ensuring that we have fire services until we have a functional fire department.

### **Economic Development**

Economic Development Officer, Corey Rich, worked alongside MNP to devise an economic development strategic document. This document has been under review by the Yuuḡḡiḡḡath Government.



*Photo by Melissa Boucha*



*Photo by Spencer Touchie*



*Photo by Spencer Touchie*



*Photo by Melissa Boucha*



# **C**ommunications and Public Relations

**Manager of Communications and Public Relations  
Melissa Boucha**

**In March 2021, we welcomed** Hiiña, Rose Aday McCarthy to the Communications Department. Rose's role as Communications Coordinator, is based out of Port Alberni, most recently from the Uchucklesaht - Thunderbird office. A regular communications satellite office for UFN.

Due to the impact of COVID-19 and Uchucklesaht nation's request to reduce traffic into the building, for the health and safety of their own members and staff, this office remained inaccessible for external walk in traffic. With all do respect to the neighboring nation, COVID-19 restrictions impacted access for Yuułu?iŋ?ath urban citizens.

The Communications Coordinator manages the social media/Facebook page and has a large role in the development of creatives and published works, among many regular duties, including travel into hitaču for assistance of special events.

Prior to Rose's arrival, the new 'Urban Office' was purchased on 3rd Avenue, in Port Alberni. The intent to create a space for urban citizens was to find communication tools, fill out forms, access printer resources, and offer a community space to shower, share meals, and host events. With that, the Urban Office is scheduled to open in 2022.

In helping source the furniture and decor for the urban office, Rose had a hand in selecting colour and is looking forward to welcoming citizens into a comfortable space. Rose's role will adapt when the new space opens, offering a more 'hands on approach' to helping citizens.

The Communications department relies heavily on the internal management source, to efficiently provide the Yuułu?iŋ?ath citizens with efficient, effective, resourceful, meaningful, and honest communication; information, stories, and visual imagery to successfully collect.

We join in on events and programs to 'take note', write stories, and document what we can for UFN. Including social media, we share information through the quarterly (seasonal) Umacuk Magazine, monthly YG Newsletter, weekly E-blasts (a weekly newsletter round up of social information sent through email), door-to-door delivery (hitaču), mail outs, and soon to be urban central pick up in Port Alberni.

Many of our imagery and the majority of our designs and written work come from the Communications department. We work with external sources to provide cinematography; generally by department or external request, utilizing proposed resources.

In early 2022, the Yuułu?iŋ?ath Government became an official seat on the Board of Directors for Tourism Ucluelet. In

liaising with Tourism Ucluelet the year prior, as information sharing partners, Tourism Ucluelet presented and passed the inclusion of Yuułu?iŋ?ath Government as a voting seat at the 2022 Annual General Assembly.

The Executive members passed the motion to approve the Manager of Communications and Public Relations to hold this seat.

Furthermore, the inclusion of Yuułu?iŋ?ath Government as a voting member, Tourism Ucluelet and the District of Ucluelet passed a motion to recognize Yuułu?iŋ?ath entrepreneurs (Yuułu?iŋ?ath business license holders) as official stakeholders for Tourism Ucluelet. This recognizes Yuułu?iŋ?ath business license holders to actively participate in Ucluelet tourism activities and marketing. This pass will take more shape when business licenses are officially issued to Yuułu?iŋ?ath entrepreneurs/business owners.

The Manager of Communications and Public Relations has also been a part of (west coast) community projects, such as the Dispersed Camping Task Force; working with the President, Lands and Resources, and west coast communities on mitigating back road camping. As well as, working on Ucluelet's official Tourism Plan.

For the fiscal year of 2021-2022, we maintained our general communications process; focusing on strengthening our communication tools, providing more resources where needed, attending more information sessions and events where applicable, liaising with west coast communities as required, and providing resources to the management team and executive members.

We are more than happy to continue sharing with the nation's citizens to the best of our capabilities and we always welcome stories or information from external partners or citizens wish to share. We are always available by email: [communications@ufn.ca](mailto:communications@ufn.ca), [melissa.boucha@ufn.ca](mailto:melissa.boucha@ufn.ca), or [rose.aday@ufn.ca](mailto:rose.aday@ufn.ca).



Photo by Melissa Boucha



# Culture, Language and Heritage

**Director of Culture, Language, and Heritage  
Carey Cunneyworth**



*Images courtesy of the Royal BC Museum (RBCM)*

In this report we will share highlights for the Department of Culture, Language and Heritage (C,L&H) as outlined:

- Little bighouse completion & cultural library
- Ancestor Posts repatriation
- Language Classes
- Canoe Journey and cultural workshops
- Warriors
- Signage, Translations and Placename map

*Photo by Melissa Boucha*



### Little Bighouse & Cultural Library

The little bighouse officially opened its doors to the Yuułuʔiłʔatḥ community on December 10th, 2021, after a long process of planning and building. This project was designed to be a community ceremony space that is connected to the adjacent cultural library that is available to community member for a variety of purposes including workshops, classes, and meetings, as well as housing two offices for workers in the department of Culture, Language, and Heritage. Since opening, the space has accommodated weekly language classes, singing and dancing practices, elders meetings, meetings of the Ha'wiih, and many other special project of the C,L&H department.

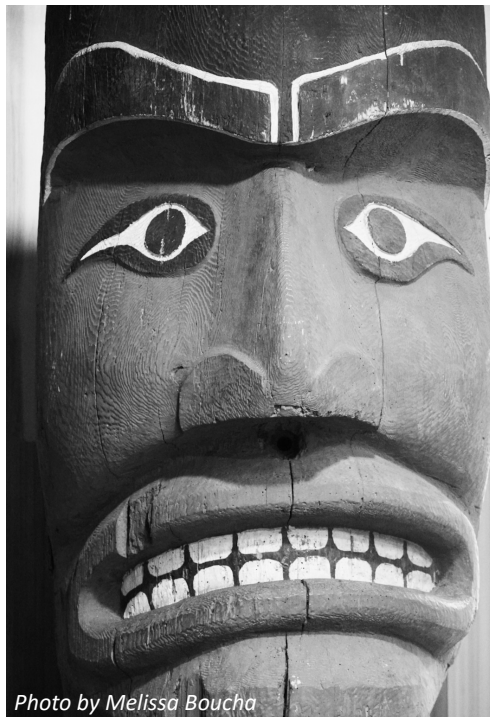
Although the little-bighouse is completed, the finished product of the combined ceremony and cultural library space is still underway. We are currently working with a \$50,000 grant from the Vancouver Foundation to see further cultural finishings in the cultural library and a curated display of the repatriated ancestral items. Aside from the extra finishing work on the building it also includes the history work needed to put the stories of the individual items together and tie the belongings to the living members of the Yuułuʔiłʔatḥ community.

You can find the Spiritworks short film on building the little bighouse in hitaču, by visiting: <https://www.youtube.com/watch?v=H4I2BEO6IRk&t=404s> or search Little Big House, Spirit Works Limited on Youtube, or visit [www.spiritworks.ca](http://www.spiritworks.ca) for more information.

### Ancestor Post Repatriation

Two of four existing ancestor posts were repatriated to the Yuułuʔiłʔatḥ community on March 26th, 2022. Both posts were successfully installed in the ceremony space of the little bighouse, with the help of community members. These posts were once the house posts of a bighouse in hitaču Village that were sold to the Royal BC Museum in 1910.

The poles are believed to have been originally carved at Kwisitis village and represent the ancestors named Ha-ous-sa and Ach-mo-ko. The work is still underway to have the remaining two poles repatriated back to the Yuułuʔiłʔatḥ community.



*Photo by Melissa Boucha*



*Photo by Melissa Boucha*

## Language Classes

The Department of Culture, Language and Heritage is proud to be able to host continuous online and in person language classes with the help of large grants from the First People Cultural Council. The 2022 classes consist of an advanced learner's class taught by academic linguist Adam Werle. Adam's classes are hosted on Mondays and Thursday from 6-7 online, as well as a beginner language class hosted by Jeneva Touchie hosted on Tuesdays and Wednesdays from 5-6 online. Geraldine Touchie is also offering in person beginner language and cultural conversation classes in hitaču. We are happy to be able to offer honoraria incentives for all Yuułuʔiłʔatḥ students of the class.

## Canoe Journey and Cultural Workshops

This year the Tyson Touchie Jr and the C,L&H department organized a traditional canoe journey for Yuułuʔiłʔatḥ citizens. Open practice for all those that were interested took place on Wednesdays at 5:00pm through June, July and August. The journey took place on August 17th-19th and paddlers spent 2 nights in the broken group before returning home to hitaču.

The paddling team consisted of Evan Touchie, Tyson Touchie, Jada Touchie, Jaysen Touchie, Calianna McCarthy, Waylon Mcleod and Carey Cunneyworth. The paddlers were supported by Lindsay McCarthy, Ron George, Melody Charlie, Jay Millar, and Brenda Jack who graciously cooked delicious meals for the team. The team will continue paddling practice moving forward in training for next year's Canoe Journey to Muckleshoot territory in Seattle and hopes that more interested paddlers come out and join them.

The C,L&H department has also been happy to host various cultural learning opportunities lead by community members. Grass weaving as taught by Rose Cootes has been happening in hitaču on Tuesdays for the last few months, with community members coming together to learn the entire process of grass weaving starting from harvesting of the grass. This group is planning on moving into a wool knitting workshop with Rosie next.

Lindsay McCarthy has been teaching singing and drumming and leading culture evenings over the past few months in preparation for various events. When possible, these evenings have been filmed with a goal of producing instructional videos for those that cannot attend in person.

The C,L&H department welcomed Darryl Mills of the Cree Nation and Nightsunbear cultural counselling into the community to facilitate sweat lodge healing circles for both Men and Women. This work has been funded through a community wellness and healing grant. Darryl has offered 2 sweats for men and women so far, and we hope to have him back after the fire restrictions are lifted.



Photo by Melissa Boucha

## Warriors

Warriors youth men's group continues to meet on Tuesdays in hitaču as lead by the new program coordinator, Bryson George. Warriors has been successful in facilitating many workshops and events for the young men. This year the warriors have travelled to various locations to engage in team building activities and learn practical skills such as men's health & wellness in Lil'wat territory and canoe guiding in Tla-o-qui-aht territory. Recently the Warriors hosted a beginner freediving and introductory spearfishing workshop for Yuułuʔiłʔatḥ youth. These skills will continue to help the warriors improve on themselves and their community.



Photo by Melissa Boucha



### Signage, Translations, and Place Name Map

The Department of Culture, Language, and Heritage is constantly working on new signage with various partners in the Yuuʔuʔiʔath territory. Some of the recent signage that has been finalized has been the welcome sign and trail map on čumaata. This sign is the result of many engagements with elders and is in both Nuu-cha-nulth and English and tells the story of čumaata as well as displaying a map of the existing trail system with Nuu-cha-nulth names for all of the trails.



Photo by Melissa Boucha

We are also happy to announce that the District of Ucluelet has officially installed the new street signs that offer both Nuu-cha-nulth and English names. This project was made possible by the effort put in by Geneva Touchie and Bob and Vi Mundy. More signage to be seen in the District of Ucluelet is in the works.

We are happy to announce that the C,L&H department has just finished the largest Yuuʔuʔiʔath placename map to date. This map is a compilation of various smaller maps that have been made over the past many years. The department will continue to work with community members on confirming and adding to the existing names. (See next page).





# **Finance**

## **Accounts AR/PR, Payroll**

**Chief Financial Officer, Tamara Nelson**

**The finance department succeeded** in operating fully, while along with other departments, it continued to experience disruptions due to COVID-19 lockdowns and remote work into the fiscal year. We also saw some significant staff changes.

The finance department welcomed two new staff members: Kevin Mack as Intermediate Accountant and Tamara Nelson as Chief Financial Officer (CFO), but also said goodbye to John Rankin, former CFO, who moved into a new role as Senior Advisor to the Executive. More recently Sheila Touchie entered into her well-deserved retirement. Congratulations, Sheila!

Staff continued to build upon the improvements in the accounting systems and procedures established during the last reporting period. This will be an ongoing task of continual improvement.

The 2022/23 budget was completed and presented to the hitaču Assembly within the timeline of the Financial Administration Act.

As we head into the budget process for fiscal year 2023/24 there will be further procedural and system improvements, including the essential participation of the department heads.

We did not meet the audit timelines called for within the Financial Administration Act but will work to close that gap with every fiscal year that passes. We will also work toward more regular, accurate internal reporting to assist the department managers and Executive in their financial and budgetary decisions throughout the year.

Kleco to Kevin, Melody, Carrie, and our recently retired Sheila, for the hard work and commitment during the various disruptions, as well as to John Rankin who cleared the way for us to continue improving systems so that the Finance department can meet the needs of the community and those who make decisions with financial implications.





# **Finance**

## **March - November 2021**

**Senior Advisor, John Rankin**  
**Former CFO, Fiscal Year 2021**

During the course of the 2021-2022 fiscal year, John Rankin acquired two distinct positions, CFO (to November 30, 2021) and Senior Advisor to the Director of Operations and Executive (from December 1, 2021).

Duties and/or projects as a CFO carried over into the new role of Senior Advisor. For example, UFN Representative at the fiscal and policy tables with the Province of BC (BC) and Government of Canada (GOC), Taxation Planning and Strategic plans. John acknowledges the specifics of the 2021-2022 fiscal year, as outlined:

- Finance - CFO April 1, 2021 to November 30, 2021
- Inter-governmental Matters – April 1, 2021 to March 31
- Other projects – April 1, 2021 to March 31, 2022

#### **Finance - Chief Financial Officer (CFO)**

Commencing my second year as CFO and that of our systems, the capacity development training and dedication of the finance team, (Melody, Sheila and Carrie), came to fruition. We smoothed out all of our systems and processes (including for purchases, payments, payroll and revenue tracking) with the assistance of specialized consultants.

The 2020-2021 audit went relatively smoothly, benefiting from the finance department in completing our second audit as a team. The audit was finalized in November 2021.

Towards the end of my tenure, end of October 2021, we were fortunate to add a key position to the finance team, filled by Kevin, a highly experienced and trained Intermediate Accountant, who quickly learnt his roles and duties.

Other areas which Finance addressed during my tenure included:

- PST and GST filings – appreciation to Sheila, Carrie, Danail and external consultants.
- Completed and/or addressed CIRNAC's outstanding reports for 2017 to 2020.
- Completion of 2021 written report on GAP funding received, appreciation to Management team for input.
- With Director of Operations and external HR consultant, review of pay levels.
- With Director of Op and assets Manager, review of insurance and info updated.
- Infrastructure projects from financial planning/co-ordination perspective including for
  - Min-big house
  - Port Alberni
- Completed transition packages for Intermediate Accountant and successor CFO.

#### **Inter-governmental Matters - Senior Advisor**

These include policy and fiscal matters at both the GOC level, through the Self-Governing Indigenous Governments (SGIG) group and the Land Claims Agreement Coalition (LCAC) tables, and BC through the Alliance of BC Modern Treaty Nations (BC Alliance). Achievement and/or projects in process of the respective 'groups' included:

#### **SGIG (Self-Governing Indigenous Governments)**

##### **Data Steering Committee (DSC)**

- Ongoing development of data management tools to support SGIGs.
- Utilised funds from DSC for engagement of an external specialist to assess UFN's data management needs. This project was kindly managed by our Communications team of Melissa and Rose, with meaningful participation by all departments.
- Commenced planning and process for hiring two UVIC Co-op students for Data Management and policy projects for summer 2022.

##### **Infrastructure and Housing Funding**

- With our Assets Manager, advocated for UFN's allocation portion of the amount assigned to SGIG Nations.
- With Assets Manager and outside consultant completed workplans for GOC to support UFN's allocated allocation.

##### **Section 87**

- Thorough-out the fiscal year attended meeting with GOC Finance, advocating for flexibility for Treaty Nations for Section 87 exemption which was due to expire January 1, 2024 for UFN.

##### **Funding**

- SGIG continued development with GOC for needs based funding in a range of areas including: Infrastructure; R&M; Lands Resources and Treaty Management; CLH. Progress made.
- Other funding discussions included a revised formula for inflation adjustment.
- Arranged for Linked-in training for 20 staff members.
- Discussions on Program Transfer Framework, e.g. process to transfer responsibility and funding for a program or service to the Indigenous Government through the Self-Government Fiscal Agreement (SGFA).

##### **LCAC (Land Claims Agreement Coalition)**

At the Virtual Leadership meeting in Feb 2022, three priorities were presented to Minister Miller by LCAC leaders:

- Implementation Policy.
- Modern Treaty Implementation Review Commission.
- Changes to the Interpretation Act.

### BC Alliance

Representing Yuułu?it̓ath Government at the BC Alliance table, below is an outline of completed work, ongoing projects, and attended meetings:

- May and November 2021 Meetings with Minister Rankin.
- Commenced with BC without prejudice discussions on new approach to treaty property taxation – ongoing.
- Completion of Action Plan <https://moderntreatyalliancebc.ca> (March 2022).
- Ongoing development of a Shared Priorities Framework (completed April 2022).
- Ongoing Indigenous tax policy development.
- Ongoing discussions, including with legal, on UFN's DRIPA legislation implementation.
- Letter to Premier and planning for May 2022 meeting Premier/Leadership meeting.
- BC Alliance commenced a restructuring assessment, given concerns expressed that the current BC Alliance structure may not be ideal for the future given DRIPA and as BC and Treaty Nations commence working more collaboratively. A consultant was engaged by the Alliance to complete an assessment and make recommendations.
- Planning for the BC Alliance leadership meeting with areas covered included:
  - DRIPA Sec 7 Enabling legislation.
  - Potential restructuring of the Alliance.
  - Shared Priorities Framework & Declaration on the Rights of Indigenous Peoples Act Action Plan.

### Special Projects

Lastly, there is much more in the works for nation, below, once again, are the shared highlights and completions:

### Section 87 (Taxation Exemption due to expire January 1, 2024)

- Ongoing research and presentations to the Executive on Section 87 from operational perspectives, with legal counsel providing one on legal perspective (March 2022)

### Strategic plan

- Working with Director of Operations and Communications Manager completed planning for UFN's strategic plan, which included a Citizen's survey with on section on taxation. The implementation

of the survey was soundly coordinated by the Communications Dept. which was reflected by a good response rate.

### Audit Preparation

- Preparation of RFP for Audit and other accounting services for fiscal 2021/22. The issuance and response process was professionally coordinated by our Law Clerk .
- Selection of the Auditor was by the Executive based on the recommendation by the Finance Committee.

### Employment Health Tax

- Finalized agreements to obtain grants for a specified period from BC to 'cover' Employment Health Tax payments by UFN and Ec Dev entities on former reserve lands.





# **Lands & Resources**

## **Fisheries and Wildlife**

**Director of Lands and Resources**  
**Zoltan Schafer, RPF**

**Manager of Fisheries and Wildlife**  
**Jonquil Crosby**

## Lands and Resources

### YG Specific Claims

Timber Revenue: Land claims for WLE Logging 1969 has been completed. The compensation package has been submitted to Canada for review and approval of \$20,000,000.

Macmillan Bloedel reserve claims over IR 2 are still in progress, continuing with expected completion 2023.

Nahmint claims was completed and the proposal submitted to the federal government.

### Land Transfer Titles

There were 12 Land Titles were transferred from Yuułu?ı̨ł̨ath Government (YG) to citizens. A new Fee Simple Policy is being drafted for Land Title Transfers.

### Amendments to Zoning and Structures Act

The purpose of the Act Amendments is for increasing economic and housing opportunities on Treaty Settlement Land (TSL). The first public hearing for proposed amendments was held in September 2021. The Zoning and Structures Amendment Act No. 2 was completed and passed December 2021.

### Timber Supply Review and Forest Management Plan Completed

A Timber Supply Review has been conducted on resource lands (RL1) as areas of interest within TSL (Treaty Settlement Land).

A Forest Management Plan has been completed by Forsite Forest Management Specialists. YG aims to use this plan to carry out forestry activities including harvesting and road construction on resource lands (RL1).

The plan describes the management strategies for all timber and non-timber resources within the resource lands, strategies that are aligned with UFN relevant acts and governance principles.

YG resource lands covers approx. 4204 hectares north of Ucluelet, in Effingham Inlet, and along the Nahmint River within the Arrowsmith and Pacific Timber Supply Areas.

### Draft Forest Act in Progress

The Forest Act in progress is establishing a modern policy for forestry. The purpose of this Act is to establish a comprehensive regime for the management and conservation of forest resources on resource lands. Acquiring a forest tenure and revenue sharing; engineering a joint forestry partnership with Interfor in Effingham.

## Fisheries and Wildlife

### Roosevelt Elk

The Manager of Fisheries and Wildlife has been part of a Nahmint Elk Recovery Strategy coordination with Uchucklesaht Tribe Government and BC FLNRO, under the overarching Maa-nulth Ungulate Stewardship Framework.

Toquaht and YG signed a Memorandum of Understanding to co-manage a translocated elk herd across both territories. Elk movements are monitored from 2 collared individuals and through camera trap use.

### Coexisting with Wildlife

Citizens have received support on wildlife coexistence by the hitaču - Macoah WildSafeBC Coordinator through public outreach displays, bear spray demonstrations, and social media posts.

Public outreach has emphasized mitigating attractants including locking garbage bins, securing outdoor freezers, gleaning fruit, etc.

Black bears were active in the community from spring through early winter. Conservation Officers removed 12 problem bears from the west coast in 2021-22; zero bears removed from hitaču.

A bear den workshop held in hitaču by bear biologist Helen Davis; YG staff, Parks Canada, WildSafeBC, and BC FLNRO in attendance.

### Salish Sea Initiative Funding – Marine Stewardship

The Salish Sea Initiative (SSI) Funding agreement was signed and received in early 2022. Following are a few highlights on the progress and expectations of the (SSI):

- Year 1 of 3 of the funding agreement: \$866,890.00
- Half-day marine stewardship and traditional foods roundtable and elder engagement session held, spring 2022.
- Aerial marine mammal monitoring began in March 2022 throughout the Barkley Sound and the Maa-nulth Domestic Fishing Area.
- Truck, R.V., trailer, side-by-side, dingy, and aerial drone purchased, as well as vessel safety equipment and project materials.
- Custom-built vessel from Eaglecraft Aluminum Boats secured; to be completed in 2023.
- Staff have attended SSI-related marine stewardship meetings and events.

### Other External Funding

The department has been working hard to secure external funding. Below is a list of received funding:

- Clayoquot Biosphere Trust (CBT): \$3,500 grant for WildSafeBC Coordinator Support
- Nuuchah-nulth Employment and Training Program (NETP): \$15,000 Special Projects Fund: two students gained Environmental Stewardship Technician Certificates
- Parks Canada: Southern Resident Killer Whale (SRKW) Fund: \$16,000 for capacity building and equipment for SRKW recovery including nearshore monitoring
- Salish Sea Initiative (SSI) Marine Stewardship Fund: \$866,890 (expected total \$2.4 million over 3 years) includes capacity building, equipment and infrastructure for marine stewardship activities

### Land Patrols

Land patrols have been ongoing throughout the Yuułu?ı̓?ath territory to monitor illegal and backroad camping and irregular activities.

Land patrols have also included wildlife tracking. A deer inventory has been completed to support Maa-nulth Deer Inventory Project.

### Traditional Foods & FSC Fish Program

The Lands and Resources Department welcomed Niamh (Neev) O'Reilly as Traditional Foods Coordinator, with that, YG had a successful FSC Food Fish season this year. The contracted FSC fishery harvested near target amounts for most species. Highlights from Traditional Foods and the FSC program include:

- FSC Fish distributions in hitaču, Port Alberni, Nanaimo, Duncan, Victoria, Courtenay, Campbell River and Vancouver from June and into November 2021.
- hitaču and Port Alberni received fresh Sockeye and Halibut, with other species processed and frozen. All urban areas received processed and frozen fish.
- Participation in Domestic FSC fishing and reporting was low.
- Harvest ID Card intake session in hitaču was well received. Applications can be found online and are accepted with a recent headshot.
- FSC Fish and Traditional Foods Policy passed by Executive.
- FSC Fish and Traditional Foods Annual Plan was completed to report on program activities and costs.

### FSC Fish Program

- June 2021: Successful Somass River Sockeye fishery, with underage taken.
- July and August 2021: Ocean Coho fishery was a success while the Ocean Chinook fishery did not reach contracted allocation. In August, the ground-

fish fishery was successful in harvesting Halibut, Rockfish, Sablefish, and Lingcod.

- September and October 2021: Terminal Chinook and Terminal Coho fisheries almost reached contracted allocation and a small amount of Chum kept as bycatch.
- Contracted fishery harvest was close to target but harvesting and reporting from domestic fishers remains low.

### FSC Fish Program Processing

- Approximately 5000 pieces of Sockeye were distributed fresh and processed by hitaču and Port Alberni citizens. The remaining 1000 pieces of Sockeye were processed at Ukee Fish Pack and St. Jeans Cannery.
- Chinook and Coho salmon were processed at St. Jean's Cannery.
- Chum salmon was smoked and canned at St. Jeans Cannery.
- Approximately 9000 lbs. of halibut were distributed fresh and processed by hitaču and Port Alberni citizens. The remaining 3000 lbs. were processed at Coldfish Seafood Company.
- All other groundfish bycatch (Rockfish, Sablefish, Lingcod) was processed at Coldfish Seafood Company.
- Approximately 1100 lbs. of herring roe on kelp were ordered from the Heiltsuk Nation and was processed at St. Jeans Cannery.

### FSC Fish Program Logistics

- FSC Fish offloads occurred at Tinlet Fishing or Port Alberni Fisherman's Wharf.
- In Port Alberni, Eat Canadian Seafood provided services including ice for vessels and totes, offloading, tote storage and tote transportation.
- Following processing, frozen FSC Fish product was stored at Coldstar Nanaimo or in the Hitaču freezer.
- The YG Assets department assisted with loading and unloading FSC Fish in Hitaču using the Kubota tractor.
- The Hino van was out of commission this season and all transport was done using the L&R and C&R trucks.

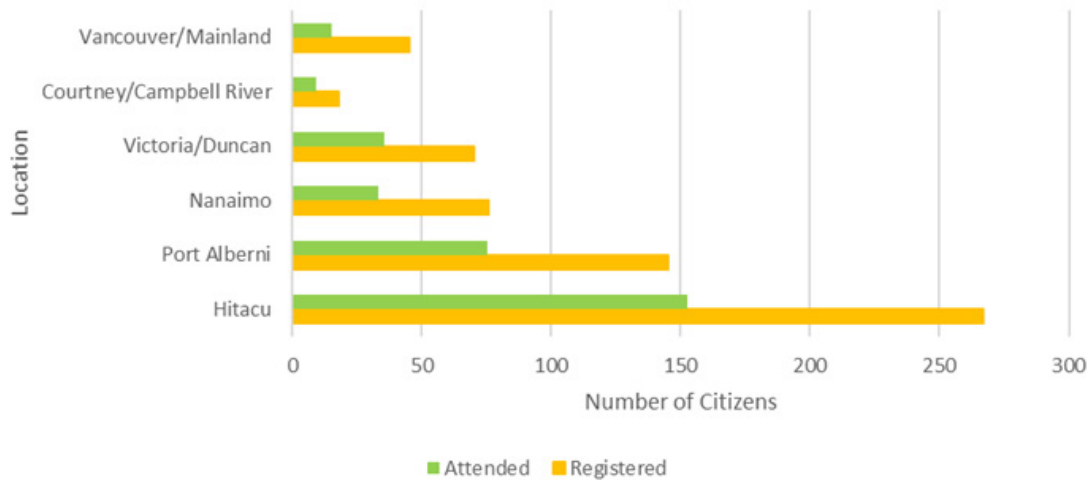
### Traditional Foods Workshops and Training

Workshops and training open to citizens throughout the year, including salmon smoking and canning. Please contact the Traditional Foods Coordinator if you are interested in getting involved as a workshop facilitator or participant.

### Wya Community Garden

Fresh fruits and vegetables were shared with the Healthy Meals Program. Volunteers hosted two U-Pick strawberry events.

## Comparison of Yuułuʔiłʔatḥ Citizens in Attendance at 2021 Food Fish Distributions and Registered Yuułuʔiłʔatḥ Citizens



## Yuułuʔiłʔatḥ Food Fish Contracts and Allocations 2021

Species	Treaty Allocation	Contract Allocated	Contract Caught	Domestic Caught	Total Caught	Remaining
Sockeye (pcs)	5318 + 787 (underage)	5940	5940	46	5986	119 pcs
Halibut (lbs)	16239	12000	12068	170	12238	4001 lbs
Ocean Chinook (pcs)	1083	800	86	9	95	988 pcs
Ocean Coho (pcs)	2204	1700	1615	2	1617	587 pcs
Terminal Chinook (pcs)	818	600	684	0	684	134 pcs
Terminal Coho (pcs)	582	400	255	0	255	327 pcs
Chum (pcs)	2046	0	124	0	124	1922 pcs
Pink (pcs)	1141	0	0	0	0	1141 pcs
Rockfish (lbs)	5334	2500	2480	0	2480	2584 lbs
Sablefish (lbs)	1593	800	844	0	844	749 lbs
Lingcod (lbs)	4092	2000	2056	233	2289	1803 lbs





# **Social Services**

## **Education, Health**

**Director of Healthcare and Social Services**  
**Dr. Rohan Ghatak**

**The following has been achieved** by the Department of Social Services from the period commencing from November 12, 2019.

Our leadership has been extremely supportive of our efforts and nurturing to our employees and others. A special expression of gratitude to our leaders President Charles McCarthy, Ms. Lorri Touchie, Ms. Jenny Touchie, Mr. Richard Mundy, Mr. Al McCarthy, and Ms. Jeneva Touchie.

A special mention goes to Ms. Suzanne Williams for providing continuous support to our team.

Please note that all the credit for the good work goes to every individual within the Dept. of Social Services. They, along with other employees, departments, internal and external stakeholders, contribute to the operating and development of this department and the organization.

The programs and other activities mentioned here are evaluated on weekly/ monthly and/or quarterly basis to provide knowledge related to progress and development.

*Due to the complexity and the extensiveness of the Social Services Department report, inclusive of Healthcare, Community Services, Social Services, and Education, the complete version is available at [www.ufn.ca](http://www.ufn.ca), follow the menu > Government > Reports > Annual Reports. Or you can request a copy by emailing [communications@ufn.ca](mailto:communications@ufn.ca).*

## Healthcare

Services available in the clinic currently include but is not limited to:

- Diagnosis
- Treatment
- Referral
- Adjuvant care and support
- Nursing care
- Footcare
- Specialized services
- Scheduling and reporting
- Disability support

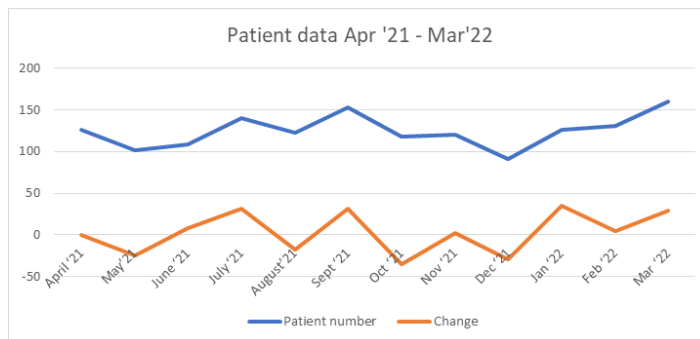
These services and others are provided by UFN with support from Island Health, FNHA and our regional, provincial and federal partners.

**Dr. Carrie Marshall's clinic began** in April 2021. The clinic has continued with full capacity week over week with 2 or 3 people waitlist on a weekly basis. The average wait time has been reduced significantly over the last 3 months. The clinic has been used by community members and others within

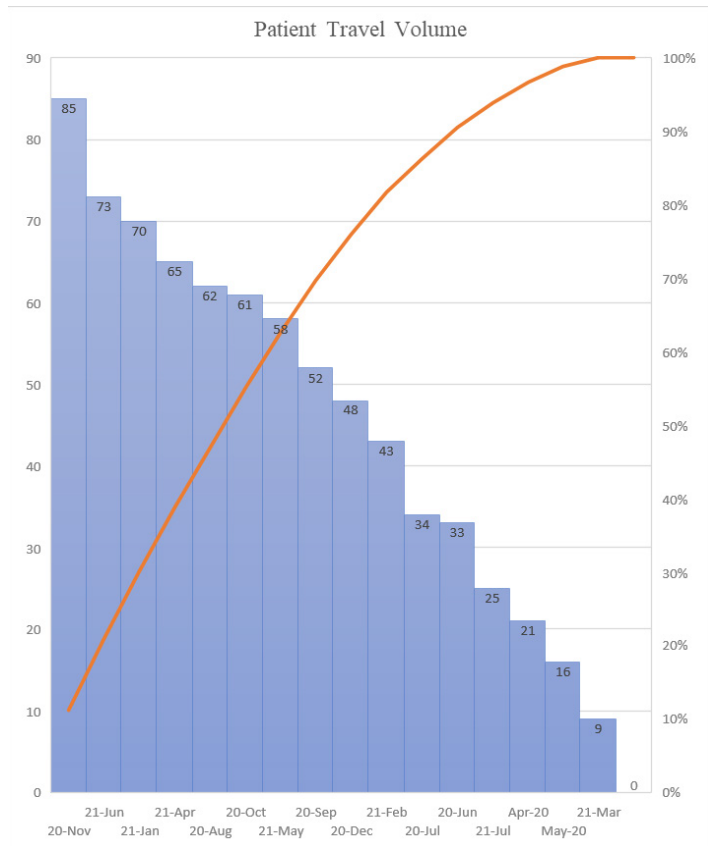
a driving distance who may need support. Further negotiations are being undertaken to increase and/or standardize health services within UFN.

Data analysis based on the number of patients reveal an average monthly patient concentration of 123.83 per month and 30.95 per week.

Presented below is the graphical analysis of the patient flow within UFN for Doctor's clinic.



Presented below is a graph depicting patient travel volume (increase ) from November 220 to March 2021.



Two new EMR systems have been included as part of the working protocol of UFN Health. UFN has received COMPLIANT certification regarding both EMRs. Due to certain unforeseen technical issues the EMR deployment got delayed but it is expected to continue smoothly.

### Panorama

Panorama is an integrated, electronic public health records system. The system is used in UFN and BC public health by health professionals to support the management of communicable diseases, outbreaks, immunizations, and vaccine inventory.

### First Nations Panorama Program

The First Nations Panorama Program allows public health partners like UFN to share and manage public health information and support clients' circle of care more effectively. Working closely with BC provincial partners, the Panorama Implementation and Support Team, UFN works to ensure that the needs of nurses in UFN are represented at every level of care delivery system across the province.

Through the Panorama Public Health System, UFN and the FNHA is working to ensure that there is timely, accurate and useful public health and CD surveillance, and research and data collection systems for First Nations. This and other electronic systems are designed to improve decision-making and, ultimately, lead to better health care and health outcomes for UFN citizens.

For a complete description of program objectives and components, see Panorama Public Health System Implementation and Supports in the FNHA Programs and Services Guide.

### ACCURO Electronic Medical Records

Accuro EMR meets the immediate productivity needs of today, and the growing connectivity demands of tomorrow - a flexible solution that delivers your workflows, your way.

While other systems require multiple screens for various tasks, Accuro EMR users can perform almost any task from any screen within a click or two. Accuro's time saving workflows streamline basic functions and eliminate manual processes.

Every practice is unique and so is how it works. With inputs from Specialist and Primary Care providers across Canada, Accuro is built to be easily configurable to support each clinic's specific roles and workflows.

By continuously innovating on a single-platform EMR, clients have access to a singular, powerful network. Together within this environment, Accuro connects UFN Healthcare Providers to information, their patients, and to each other

### COVID-19 Vaccination

The COVID 19 vaccination process was undertaken with success. In our first vaccination process in February 2021 supported by NTC, almost 84.6% of the community was vaccinated with no side effects whatsoever. In our second round of vaccination process in May 2021 supported by FNHA and VIHA, approximately 86% of the community was vaccinated. Some adverse reactions and side effects were observed and expected but they were immediately supported with appropriate measures. As of now, a third round of booster doses/ vaccinations have been undertaken in line with BC guidelines.

A vast majority of UFN have been completely vaccinated. UFN vaccination has put our community in line with province of BC's guidelines for COVID 19 and related regulations. For anyone seeking to get COVID 19 vaccination, please get in touch with UFN Health staff at the huuᑭatu building.

Vaccine date	Type	% Community	Notes
Feb, 2021	Spikevax	>85%	No side effects
May, 2021	Spikevax	>90%	No side effects

*\*Spikevax originally Moderna*

These two were the first and second doses of COVID 19. Third doses were being given in the community through our community nurses as required. Booster doses were given to community members as per the need of the community members. After UFN SSD received confirmation about vaccination for age groups 5 – 11 years, a special vaccination drive was arranged. As of August 2022, almost all citizens of UFN are completely vaccinated and many have been boosted as well. There has been no short term or long term adverse effects or consequences observed.

UFN had faced challenges related to COVID 19 due to which emergency operations were undertaken. Measures were taken to provide adequate support to UFN community members. UFN also has Rapid Tests available for community members and others to use as directed. Patients may contact UFN health staff to receive their rapid tests.

For more information about COVID 19 and related topics, please feel free to reach out to UFN SSD department. Please find below some useful links for COVID 19 and other topics:

### Healthy Meals Program

UFN Health launched UFN Healthy Meals Program in July 2021. The program was a Pilot project with funding from VIHA. The project has been initiated, developed, and operated by LPN Simblejeet Gill to provide an effective depiction of the impact of indigenous food habit and lifestyle changes on patients with chronic conditions. The project oversight has been RN Judy Gleeson with regular monitoring and data collection. The Pilot project has since ended with positive

results. Based on the overwhelmingly positive result, funding in the project has been continued and increased. The new program criteria have been created to effect expansion and extension of the project.

#### **Dr. Ted Altar - Psychologist**

Dr. Ted Altar has been spearheading our mental health team for over 2 years now.

Dr. Altar started his career in mental health by doing volunteer work for such organizations as the Vancouver Mental Patients Association, and the UBC Student Counselling Services. Dr. Altar obtained his B.A. in Psychology from UBC, then worked a few years at Vancouver General Hospital, one year for the Richmond Crisis Centre and then ran a project (Home Aid Resource Team) for the elderly and infirm in Vancouver. He later obtained his Masters in Psychology from the University of Regina and worked at the Regina Mental Health Clinic for three years and at the University Counselling Centre for two years. Dr. Altar returned to school to obtain his Doctorate degree from the Simon Fraser University in 1994.

He first taught for UNBC full time for two years and then part-time till 2003. He worked full time as a Registered Psychologist for the Nisga'a Nation as their Community Psychologist for six years and he continues to provide part-time psychological services for the Nisga'a people in Terrace and in their own communities to 2019. From 1998 to 2005 Dr. Altar was the visiting treatment Psychologist for the Haisla drug & alcohol treatment centre in Kitimat Village. Dr. Altar first taught for Coast Mountain College in 1995 and then became regular faculty and Head of the Psychology Department in 2003 till 2020.

Dr. Altar worked as a Registered Psychologist, providing contracted services for such organizations as Work safe, the RCMP, the Ministry of Children and Family Development, and First Nations and Inuit Health. He was past President and is still currently serving as a Board Member of the British Columbia Psychological Association and has published articles for their newsletter and listserv.

As a rural Psychologist, Dr. Altar had to become a generalist and treat for a great variety of problems. The orientation that he takes in his work is predominantly cognitive-behavioural, psychoeducational and evidence-based. Since every person is unique in his or her life problems and strengths, Dr. Altar sees his role to be that of helping people to increase self-understanding and improve their coping. His goal is to help people help themselves by overcoming distorted ways of thinking and undoing ineffective ways of acting. The philosophical orientation that guides his practice is Existential, which affirms our freedom to make choices and define our lives. His Master's thesis was actually a

philosophical work on the issue of free will: The Concept of Self-Determined Freedom in Psychology (a conceptual analysis of perceived freedom and an exposition of Paul Ricoeur's phenomenological description of human willing). His doctorate work was both a philosophical and empirical study called, The Expression of the Self and Conversational Context: A Pragmatic Theory of Discourse about the Self [External Examiner: Professor Anthony Greenwald].

#### **Optometry**

UFN Health has undertaken regular Optometry clinics to provide support to patients within community. We were able to streamline the booking process through our Admin Asst. to avoid unnecessary gathering. Additionally, a full set of state-of-the-art equipment for optometry has been set up within the huupatu Centre from the BC college of optometry to be used on a regular monthly optometry clinic, as a central hub to provide all communities around the area with optometry support.



### **Podiatry**

UFN Health has undertaken regular Podiatry clinics through LPN to provide support to patients within community. We were able to streamline the booking process through our Admin Asst. to avoid unnecessary gathering.

### **FNPCI Project**

UFN and FNHA are successfully collaborating on the FNPCI project which would provide a comprehensive coverage to UFN members and other FN patients across Tofino and Ucluelet. UFN has been chosen as the central hub for delivery of services and will be undergoing developments to accommodate appropriately. FNHA has agreed to proceed with the PCI project with the hiring of a PCI Coordinator position that would be posted soon. The position would be working with FNHA and would liaise with all the nations involved within the FNPCI project. The FNPCI project would involve increased connectivity patients and healthcare professionals within all the nations in Ucluelet-Tofino corridor.

### **Physiotherapy**

UFN has a Physiotherapist in community for 5 days a week since October to accommodate the growing need among the population in UFN. The physio will take cases directly and will be booked by UFN health front desk. Due to certain unforeseen circumstances, we had a break in services but we have since made arrangements to bring the service back and continue.

### **Registered Massage Therapy**

RMT services will also be provided to the community every other Tuesday of the month to accommodate the needs of some patients. Patients are requested to make their own appointment directly online. Some patients who have been deemed as priority will be supported by UFN to receive extra services to improve their health. In case support is required, patients may call UFN Health for more information.

### **Patient Support Programs**

Special patient support programs and measures are being undertaken UFN SSD and Administration jointly to provide support to UFN community members in dire need. Supports a range of needs from social, financial and medical etc. Varied supports to UFN community members have been extended through:

- SEAP
- Elder care
- Community care
- Special programs

### **Immunizations and Vaccinations**

Patients of all ages can now also get their immunizations and vaccinations at the huupatu. SSD nurses have trained and acquired the required qualification in this regard. This

will not only reduce travel and/or wait times but will increase efficiency and monitoring.

### **Community Services**

#### **Community Services Internship Program (CSIP)**

The CSIP program annual analysis was done. The program got an engagement of 76% from participants and has grown to accommodate more members. The program has mixed representation from both genders.

Vocational training courses are going to be introduced for the members of the CSIP program and after initial success it will be expanded to other members of the community. Currently on hold with limited activity due to pandemic prevention.



### **Parks Canada Junior Guardian Program**

Parks Canada Junior Guardian Program is being initiated for its second consecutive year. After the successful initiation of the program last year this year Parks Canada is working with us to create a program to provide more opportunities to the community.

### **UFN Fitness Centre**

The UFN Fitness Centre has been created in collaboration with Assets department to improve the health of UFN residents. It will be open to all UFN residents 24/7 to support their healthy lifestyle journey.

able to provide summer programming aimed at different age groups and some programs will be continued in the future. This year similar programs and supports are expected to be present.

### **Parenting Support**

Special parenting support were set up and provided to parents by Gloria. The support was customized based on the needs of the members and will continue for any parent who need it.



### **First Aid**

First Aid training was successfully undertaken for members of the community in the end of July. The youth are given priority for this program to provide urgent First aid support to community members as required. The program is expected to return soon for new applicants and for next level training as well.

### **Cultural Healing**

Indigenous knowledge-based training with Jane Middleton Moz was arranged for UFN community members by Gloria. The program took place in Feb-Mar 2022 and was well received by the community. Similar programs and services are expected to be part of UFN this year. The logistics and support of the program was done by Gloria Valentine to provide and nurture indigenous leadership within UFN.

## **Social Services**

### **Summer Program**

Summer program showed overwhelming support from community members. Even during the pandemic, UFN was

Parenting classes were initiated for set/s of parents who need parenting related support. Some have successfully completed the training and have also signed up for more training based on their needs.



## Education



### Education Highlights

Adam Gleeson was promoted to the position of Manager of Educational Services with unanimous recommendations from both Personnel committee and Education committee. He has provided his expertise to UFN and developed our student-oriented programs. He has since retired from his position in July 2022. UFN expresses its gratitude for his support and assistance to the community through thick and thin.

Under Adam's support, the number of Post Secondary students has increased further with more emphasis on higher and trade-based education platforms.

Karen Severinson has since been appointed in that position and we hope to achieve even more successes in the future.

### Education Goals

- UFN education department in conjunction with Assets department is looking to improve certification and/or provide support to community members to create in house job pool with emphasis on Journeyman programs and development.
- UFN education department is hoping to arrange and create a Education Gathering to felicitate UFN graduates and inspire future leaders.
- UFN education department to create a Job Fair 2022 for all to match current or perspective job opening with interested candidates to create a talent pool.
- SD70 and UFN have also been in constant dialogue to promote and create a healthy life for our children. A large part of this have been COVID awareness and support that has been instrumental for the safety of the young member of UFN.

### School Evaluation Committee (SEC)

To provide more support, improve attendance and promote indigenous knowledge, a SEC has been appointed. The SEC will pay close attention to high needs children in the community and provide appropriate support. Many UFN students will receive weather appropriate gear soon due to our SEC's vigilance and constant thirst for improvement of services. A key example was provision allotment for children who would need protection from the elements.

## Science Technology Engineering Math (STEM)

STEM based summer programming has been initiated in the UFN Huupatu Education hub. The program includes members of SD70 and UFN who would work with children providing actual skills like web designing, 3D printing, prototyping and other exciting activities. It has been extended to accommodate the needs of the community. The program is going to be continued this year and an Art based program could be included as well.

### Homework Club

Homework club was initiated last year and since grown to accommodate more children from the community. There has been significant improvement with interest, engagement, sustainability, and attachment.

A Learning Coordinator has been appointed to provide education-based support to UFN community members. Her position is aimed at education continuity, student support and skills development.





# **Qwayaciik?iis** **Childcare Centre**

**Childcare Manager, Skylene Patrick**



**Qʷayačiikʷiis Childcare Centre** is an On Reserve Aboriginal Head Start Program. We have faced many challenges but also accomplished many successes this year. Our centre has offered its services to as many as 29 YFN/First Nations children ranging from age 0-12. We have a wonderful team of Early Childhood Educators, Assistants, and we are fortunate enough to also have a cook and pediatric physiotherapist on site. Our centre is proud to employ local and neighboring first nations staff and specialists. This gives our centre the unique opportunity to be working with sisters, aunties, cousins, grandmothers, and friends.

Our centre has also worked closely with other YG/Ucluelet departments. We have been lucky enough to be able to work closely with our Health Department, often making referrals or asking advice from our community health nurses and FNHA's Children's Oral Health Initiative (COHI). We have also worked with YG's Culture and Heritage Department doing: language circle time with Sam and Bernice, yfn artifact tours, mini big house tours, cultural posts tour, brushing ceremony, and sweatlodge ceremony. Our staff also participated in a Women's Wellness Group over 4 weeks, facilitated by Teechmis Wellness (Anita Charleson), coordinated by our Community Wellness Department. We've coordinated with our Lands Department for a garden visit and salmon for the daycare. Our centre has also coordinated with Ucluelet Elementary School to have pre-kindergarten visits and has obtained an annual pass for the Ucluelet Aquarium.

During the uncertainty of the covid 19 pandemic our centre had to adjust operations for the health and safety of our children, staff, and community. For some weeks we switched to providing outreach services. This included healthy food box deliveries, early childhood education exploration package deliveries, a Daycare Parade, and funds for our local grocery store.

Once restrictions lifted, our centre was able to make field trips to the Ucluelet Aquarium, Wild Pacific Trail Lighthouse Loop, Ucluelet Elementary School, Community Garden for strawberry picking, and often visited our local beach.

Our centre currently offers many programs. We unfortunately do not yet have a preschool, as preschool requires an additional fully certified Early Childhood Educator, which we are currently seeking to hire. VIU has an online Early Childhood Educator course starting January 2023.



Consolidated Financial Statements of

# **YUULU?IL?ATH? GOVERNMENT**

And Independent Auditors' Report thereon

Year ended March 31, 2022



## MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of Yuulu?il?ath? Government (the "Government") are the responsibility of management, and have been prepared in compliance with legislation, and in accordance with the CPA Canada Public Sector Accounting Handbook. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Government's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The Executive meet with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Government. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Government's consolidated financial statements.

  
\_\_\_\_\_  
President  
\_\_\_\_\_  
Director of Operations



KPMG LLP  
200-9123 Mary Street  
Chilliwack BC V2P 4H7  
Canada  
Telephone 604-793-4700  
Fax 604-793-4747

## INDEPENDENT AUDITORS' REPORT

To the Council and Members of Yuulu?il?ath? Government

### ***Opinion***

We have audited the consolidated financial statements of the Yuulu?il?ath Government (the "Entity"), which comprise:

- the consolidated statement of financial position as at March 31, 2022
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of change in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at March 31, 2022, and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Consolidated Financial Statements***" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



***Emphasis of Matter - Comparative Information***

We draw attention to Note 2 to the financial statements ("Note 2"), which explains that certain comparative information presented for the year ended March 31, 2021 has been restated.

Note 2 explains the reason for the restatement and also explains the adjustments that were applied to restate certain comparative information.

Our opinion is not modified in respect of this matter.

***Other Matter - Comparative Information***

As part of our audit of the financial statements for the year ended March 31, 2022, we also audited the adjustments that were applied to restate certain comparative information presented for the year ended March 31, 2021. In our opinion, such adjustments are appropriate and have been properly applied.

***Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

***Auditors' Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



Chartered Professional Accountants

Chilliwack, Canada  
September 21, 2021

# YUULU?IL?ATH? GOVERNMENT

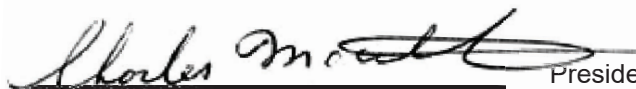
## Consolidated Statement of Financial Position

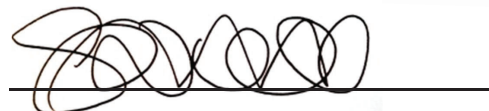
March 31, 2022, with comparative information for 2021

	2022	2021
		(Restated - note 2)
<b>Financial assets:</b>		
Cash	\$ 17,196,374	\$ 14,333,624
Accounts receivable (note 3)	2,526,027	2,420,983
Restricted cash (note 4)	3,848,295	3,789,457
Long-term investments (note 5)	52,961,287	44,305,340
Advances to related entity (note 5)	554,145	859,220
	<u>77,086,128</u>	<u>65,708,624</u>
<b>Financial liabilities:</b>		
Accounts payable and accrued liabilities	2,171,116	1,698,329
Deferred revenue	5,745,835	3,865,476
Long-term debt (note 6)	6,914,045	7,180,185
	<u>14,830,996</u>	<u>12,743,990</u>
Net financial assets	62,255,132	52,964,634
<b>Non-financial assets:</b>		
Tangible capital assets (note 7)	17,311,212	17,750,472
Prepaid expenses	150,426	34,725
	<u>17,461,638</u>	<u>17,785,197</u>
Contingent liabilities (note 13)		
Subsequent event (note 9)		
<b>Accumulated surplus</b> (note 8)	<u>\$ 79,716,770</u>	<u>\$ 70,749,831</u>

The accompanying notes are an integral part of these consolidated financial statements.

On behalf of Yuulu?il?ath? Government:

  
President

  
Director of Operations

# YUULU?IL?ATH? GOVERNMENT

## Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31, 2022, with comparative information for 2021

	Budget (note 10)	2022	2021 (Restated - note 2)
<b>Federal Government - grants and transfers:</b>			
Indigenous Services Canada	\$ 16,496,858	\$ 9,094,771	\$ 12,245,496
Other grants	882,800	811,096	658,139
<b>Other Government Sources:</b>			
Province of BC	1,289,116	438,005	392,692
FNHA Funding	532,000	388,775	333,279
Nuu-chah-nulth Tribal Council	1,057,000	387,069	242,820
CMHC and housing charges	431,000	435,965	126,075
First Nation Education Steering Committee	95,100	199,390	112,287
<b>First Nation:</b>			
Settlement Trust - Investment Income	-	5,870,403	1,288,489
Investment Income - Implementation fund	-	773,973	607,526
Rental	90,000	412,415	420,635
Interest and other	150,000	209,472	362,967
Other funding	1,435,175	332,340	1,650
Property taxation	-	19,747	12,828
Net income from YFN LP	-	476,704	240,662
<b>Total revenue</b>	<b>22,459,049</b>	<b>19,850,125</b>	<b>17,045,545</b>
<b>Expenses:</b>			
Administration	11,108,249	3,888,539	3,442,704
Community Services	6,480,126	4,853,377	4,872,009
Lands and Resources	1,401,184	1,098,827	751,191
Housing and Maintenance	348,600	1,119,877	844,437
Culture, Language and Heritage	1,276,250	543,262	265,571
Settlement Trust	-	151,743	108,210
Implementation Fund	-	164,885	65,442
<b>Total expenses</b>	<b>20,614,409</b>	<b>11,820,510</b>	<b>10,349,564</b>
<b>Income before the undernoted</b>	<b>1,844,640</b>	<b>8,029,615</b>	<b>6,695,981</b>
<b>Other income:</b>			
Gain on sale of capital assets	-	19,009	-
Forgiveness of Treaty Loan (note 6)	918,315	918,315	918,135
	918,315	937,324	918,135
<b>Annual surplus</b>	<b>2,762,955</b>	<b>8,966,939</b>	<b>7,614,116</b>
<b>Accumulated surplus, beginning of year:</b>			
As previously reported	70,749,831	70,749,831	62,625,789
Restatement (note 2)	-	-	509,926
<b>As restated</b>	<b>70,749,831</b>	<b>70,749,831</b>	<b>63,135,715</b>
<b>Accumulated surplus, end of year</b>	<b>\$ 73,512,786</b>	<b>\$ 79,716,770</b>	<b>\$ 70,749,831</b>

The accompanying notes are an integral part of these consolidated financial statements.

# YUULU?IL?ATH? GOVERNMENT

## Consolidated Statement of Change in Net Financial Assets

Year ended March 31, 2022, with comparative information for 2021

	Budget (note 10)	2022	2021 (Restated - note 2)
Annual surplus	\$ 2,762,955	\$ 8,966,939	\$ 7,614,116
Tangible capital assets:			
Acquisition of tangible capital assets	(1,318,230)	(1,076,114)	(770,791)
Amortization of tangible capital assets	-	1,494,526	1,424,980
Proceeds on disposal of tangible capital assets	-	39,957	-
Gain on disposal of tangible capital assets	-	(19,009)	-
	(1,318,230)	439,360	654,189
Change in prepaids	-	(115,701)	(5,924)
Change in net financial assets	1,444,725	9,290,598	8,262,381
Net financial assets, beginning of year:			
As previously reported	52,964,534	52,964,534	44,192,327
Restatement (note 2)	-	-	509,926
As restated	52,964,534	52,964,534	44,702,253
Net financial assets, end of year	\$ 54,409,259	\$ 62,255,232	\$ 52,964,634

The accompanying notes are an integral part of these consolidated financial statements.

# YUULU?IL?ATH? GOVERNMENT

## Consolidated Statement of Cash Flows

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
		(Restated - note 2)
Cash provided by (used in):		
<b>Operating activities:</b>		
Annual surplus	\$ 8,966,939	\$ 7,614,116
Items not involving cash:		
Amortization of tangible capital assets	1,494,526	1,424,980
Gain on disposal of tangible capital assets	(19,009)	-
Equity income in subsidiary	(476,704)	(240,662)
Forgiveness of Treaty loan	(180)	(430,140)
Changes in non-cash working capital:		
Accounts receivable	(105,044)	(1,519,166)
Accounts payable and accrued liabilities	472,787	111,889
Deferred revenue	1,880,359	1,987,659
Prepaid expenses	(115,701)	(5,924)
	12,097,973	8,942,752
<b>Capital activities:</b>		
Acquisition of tangible capital assets	(1,076,114)	(770,791)
Proceeds on disposal of tangible capital assets	39,957	-
	(1,036,157)	(770,791)
<b>Investing activities:</b>		
Advances from related entities	305,075	63,317
Increase in long term investments	(8,179,243)	(2,430,534)
Restricted cash	(58,838)	(89,696)
	(7,933,006)	(2,456,913)
<b>Financing activities:</b>		
Repayment of long-term debt (net of proceeds)	(265,960)	(386,464)
Refund of previous Treaty loan payments	-	487,995
	(265,960)	101,531
Increase change in cash	2,862,850	5,816,579
Cash, beginning of year	14,333,624	8,517,045
Cash, end of year	\$ 17,196,474	\$ 14,333,624

The accompanying notes are an integral part of these consolidated financial statements.

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements

Year ended March 31, 2022

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## 1. Significant accounting policies:

The consolidated financial statements of Yuulu?il?ath? Government (the "Government") are prepared by management in accordance with the CPA Canada Public Sector Accounting Handbook. Significant accounting policies adopted by the Government are as follows:

### (a) Fund accounting:

The Government uses fund accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions. The various funds have been consolidated for the purpose of presentation in the consolidated Financial Statements. The Government maintains the following funds:

- The Operating Fund which reports the general activities of the Government administration;
- The Enterprise Fund which reports the enterprise activities of the Government;
- The Social Housing Fund which reports the social housing assets of the Government, together with related activities; and
- The Trust Fund which reports the trust fund assets of the Government, together with related activities.

### (b) Reporting entity and principles of financial reporting:

The Government reporting entity includes the Yuulu?il?ath? Government and all related entities which are accountable to the Government and are either owned or controlled by the Government.

Investments in incorporated business entities are included in the consolidated financial statements using the modified equity method. YFN Holdings Limited Partnership ("YFN HLP") is 99.99% owned by the Government and YFN HLP owns all of the other subsidiary entities.

All inter-entity balances have been eliminated on consolidation.

### (c) Government transfers:

Transfers from other governments, including Federal, Provincial and other governments, relate to social development, child care, housing and health programs. Amounts transferred by the Government relate to social services programs. Transfers are recognized in the consolidated financial statements as revenues or expenses in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

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## 1. Significant accounting policies (continued):

### (d) Non-financial capital assets:

Non financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

### (i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Useful life - years
Buildings, except social housing	3-25
Water and waste water systems	20
Roads	10-20
Machinery and equipment	3-20

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

### (ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

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## 1. Significant accounting policies (continued):

### (e) Contaminated sites:

A liability for contaminated sites is recognized when a site is not in productive use and the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The Government is directly responsible or accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

### (f) Use of estimates:

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating collectibility of accounts receivable, the estimated useful lives of tangible capital assets and the estimated liability for contaminated sites. Actual results could differ from these estimates.

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

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## 1. Significant accounting policies (continued):

(g) Financial instruments are classified into two categories - fair value or cost:

- (i) Fair value category: Includes portfolio investments that are quoted in an active market and derivative instruments reflected at fair value as at the reporting date. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments is recorded as an expense. Unrealized gains and losses on financial assets would be recognized in the Statement of Remeasurement Gains and Losses until such time that the financial asset is de-recognized due to disposal or impairment. At the time of de-recognition, the related realized gains and losses are recognized in the Statement of Operations and Accumulated Surplus.
- (ii) Cost category: Gains and losses are recognized in the Statement of Operations and Accumulated Surplus when the financial asset is derecognized due to disposal or impairment. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments is included in the cost of the related investments.

The Government has not elected to record any investments at fair value.

(h) Investments:

Investments are carried at cost or at cost less impairment losses to reflect any declines in value which are other-than-temporary. Dividends from these investments are included in revenue. Discounts/premiums arising on purchase of bonds are amortized over the period to maturity.

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 2. Restatement of financial statements:

During the year the Government determined that its subsidiary entity, YFN Holdings LP had understated its investment in NCN Seafood LP, in which it held 20% ownership.

As a result of this error, the equity income for the year ended March 31, 2021 was understated by \$56,140, long term investments was understated \$566,006, and opening accumulated surplus at April 1, 2020 was understated by \$509,926.

The following adjustments were made to the comparative information as at and for the year ended March 31, 2021:

	As previously reported	Adjustment	As restated
<b>Consolidated Statement of Financial Position:</b>			
Long term investments	\$ 43,739,274	\$ 566,066	\$ 44,305,340
Net financial assets	52,398,568	566,066	52,964,634
Opening accumulated surplus:			
Unrestricted equity in funds	48,486,925	509,926	48,996,851
Accumulated surplus	62,625,789	509,926	63,135,715
Ending accumulated surplus:			
Unrestricted equity	53,284,718	566,066	53,850,784
Accumulated surplus	70,183,765	566,066	70,749,831
<b>Consolidated Statement of Operations and Accumulated Surplus:</b>			
Net income from YFN HLP	184,522	56,140	240,662
Annual surplus	7,557,976	56,140	7,614,116
<b>Consolidated Statement of Net Financial Assets:</b>			
Annual surplus	7,557,976	56,140	7,614,116
Net financial assets	52,398,568	566,066	52,964,634
<b>Consolidated Statement of Cash Flows:</b>			
Annual surplus	7,557,976	56,140	7,614,116
Equity income subsidiary	184,522	56,140	240,662

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 2. Restatement of financial statements (continued):

	As previously reported	Adjustment	As restated
<b>Note 5 - Condensed summary information for YFN Holdings Partnership:</b>			
Long term investments	1,121,311	566,066	1,687,377
Total assets	7,060,023	566,066	7,626,089
Partner's capital	3,545,416	566,066	4,111,482
Total liabilities and capital	7,060,023	566,066	7,626,089
Revenues	2,185,667	56,140	2,241,807
Net income from YFN LP	184,612	56,140	240,752

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 3. Accounts receivable:

Accounts receivable consists of the following:

	2022	2021
Due from members:		
Tenant rent receivable	\$ 203,138	\$ 190,757
Less allowance for doubtful accounts	(203,138)	(190,757)
	-	-
Due from others:		
GST receivable	158,827	70,669
PST receivable	194,786	209,088
Other amounts	2,248,531	2,287,129
	2,602,144	2,566,886
Less allowance for doubtful accounts	(76,117)	(145,903)
	2,526,027	2,420,983
	\$ 2,526,027	\$ 2,420,983

## 4. Restricted cash:

Restricted cash is comprised of:

	2022	2021
Restricted - external	\$ 2,638,732	\$ 2,624,434
Designated - internal	709,553	705,794
Social Housing Replacement & Operating Reserve	500,010	459,229
Total restricted and designated funds	\$ 3,848,295	\$ 3,789,457

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 5. Long-term investments:

	2022	2021
		(Restated - see note 2)
Implementation Fund - marketable securities, at cost	\$ 16,823,580	\$ 16,106,282
Settlement Trust - marketable securities, at cost	31,807,772	24,345,827
Investment in YFN Holdings Limited Partnership	4,329,935	3,853,231
	<u>\$ 52,961,287</u>	<u>\$ 44,305,340</u>

The fair market value of the marketable securities held is as follows:

	2022	2021
Implementation fund	\$ 17,676,645	\$ 17,067,403
Settlement Trust	29,838,240	28,135,154
	<u>\$ 47,514,885</u>	<u>\$ 45,202,557</u>

The Government owns 99.9% of the units of YFN HLP. The Government's Investment in all controlled limited partners was transferred to this limited partnership on January 1, 2012. The YFN HLP's year end is December 31, and it's net earnings (loss) are reported by the Yuulu?il?ath Government using the modified equity method.

The Government recorded their share of the equity income in YFN HLP of \$476,704 (2021 - \$240,662) based on the December 31 year end.

The Government has also loaned to YFN HLP or its subsidiary entities \$544,145 (2021 - \$859,200). These loans are without interest or fixed terms of repayment.

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 5. Long-term investments (continued):

Condensed summary fiscal information for YFN Holdings Partnership at December 31, 2021 and 2020 is noted below.

	2022	2021
		(Restated - see note 2)
Current assets	\$ 2,154,526	\$ 1,664,369
Capital assets	3,882,492	4,235,858
Long term investments	1,880,688	1,687,377
Related party loans	38,485	38,485
Total assets	7,956,191	7,626,089
Current liabilities	2,774,597	2,885,334
Long term debt	38,394	83,627
Related party loans	554,996	545,646
Partner's capital	4,588,204	4,111,482
Total liabilities and capital	7,956,191	7,626,089
Revenues	1,779,023	2,241,807
Expenses	1,302,241	1,288,612
	476,782	953,195
Less: Consolidation adjustment to remove gain on transfer of assets	-	712,443
Net income from YFN LP	\$ 476,782	\$ 240,752

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 6. Long-term debt:

	2022	2021
Bank of Montreal, term loan, repayable at \$28,489 per month including interest at 2.89% secured by a promissory note of the Government and a general security agreement, matures June 30, 2025	\$ 4,604,842	\$ 4,812,044
Mortgage payable - All Nations Trust Co., repayable at \$11,537 per month, including interest at 2.5% per annum; secured by a guarantee of the Government and the Government of Canada; renews June 1, 2023	1,339,881	1,443,518
Construction loan - Bank of Montreal, repayable at \$3,633 per month, including interest at 2.8% (2021 - 2.86%); secured by a general security agreement, matures August 21, 2026	610,883	636,781
Mortgage payable - All Nations Trust Co repayable at \$3,028 (2021 - \$3,014) per month including interest at 1.3% (2021 - 1.11%) per annum; secured by the guarantee of the Government and the Government of Canada; renews March 1, 2026	141,574	175,836
Government of Canada settlement loans, without interest, repayable on March 31, 2025	115,700	-
Bank of Montreal demand loan, repayable at \$2,733 per month, including interest at prime plus .75%; secured by a general security agreement	101,165	112,006
	<b>\$ 6,914,045</b>	<b>\$ 7,180,185</b>

Scheduled principal repayments for the next five years are as follows:

2023	\$ 480,603
2024	1,514,084
2025	403,844
2026	4,016,641
2027	498,873

In addition to the above long-term debt, the Government has a \$600,000 (2021 - \$600,000) overdraft loan facility which bears interest at prime plus .75%. This facility is not being utilized at March 31, 2022 (2021 - nil).

During the year ended March 31, 2020, the Government of Canada forgave the balance of the Treaty loan that was outstanding and committed to refunding Treaty loan payments previously paid, over the following five years. Refunds of prior loan payments will be treated as revenue when received. The amount included in income for the year ended March 31, 2021 is \$918,315 (2021 - \$918,135).

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 7. Tangible capital assets:

Cost	Balance March 31, 2021	Additions/ Transfers	Disposals	Balance March 31, 2022
Land	\$ 1,125,006	\$ -	\$ -	\$ 1,125,006
Buildings	17,049,841	562,090	-	17,611,931
Machinery and equipment	1,705,180	466,100	(48,167)	2,123,113
Roads	887,952	-	-	887,952
Water and waste water systems	7,826,968	-	-	7,826,968
Social housing	4,967,355	-	-	4,967,355
Assets under construction	-	47,924	-	47,924
<b>Total</b>	<b>\$ 33,562,302</b>	<b>\$ 1,076,114</b>	<b>\$ (48,167)</b>	<b>\$ 34,590,249</b>

Accumulated amortization	Balance March 31, 2021	Disposals	Amortization/ transfers	Balance March 31, 2022
Buildings	\$ 7,849,239	\$ -	\$ 732,938	\$ 8,582,177
Machinery and equipment	1,440,936	(27,219)	140,041	1,553,758
Roads	566,131	-	24,624	590,755
Water and waste water systems	3,834,344	-	348,455	4,182,799
Social housing	2,121,180	-	248,368	2,369,548
<b>Total</b>	<b>\$ 15,811,830</b>	<b>\$ (27,219)</b>	<b>\$ 1,494,426</b>	<b>\$ 17,279,037</b>

	Net book value March 31, 2021	Net book value March 31, 2022
Land	\$ 1,125,006	\$ 1,125,006
Buildings	9,200,602	9,029,754
Machinery and equipment	264,244	569,355
Roads	321,821	297,197
Water and waste water systems	3,992,624	3,644,169
Social housing	2,846,175	2,597,807
Assets under construction	-	47,924
<b>Total</b>	<b>\$ 17,750,472</b>	<b>\$ 17,311,212</b>

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

## 8. Accumulated surplus:

Accumulated surplus consists of individual fund surplus, invested in tangible capital assets and reserve funds as follows:

	2022	2021
		(Restated - note 2)
<b>Surplus:</b>		
Unrestricted equity in funds	\$ 61,595,729	\$ 53,850,784
Internally restricted	7,001,383	6,000,734
<b>Surplus associated with tangible capital assets:</b>		
Invested in tangible capital assets	10,512,867	10,570,287
<b>Reserve funds set aside by statutory requirements:</b>		
Replacement reserve fund (note 9)	606,791	328,026
	<b>\$ 79,716,770</b>	<b>\$ 70,749,831</b>

## 9. Replacement reserve fund:

In accordance with the terms and conditions of the Operating Agreement with Canada Mortgage and Housing Corporation, Yuulu?il?ath Government Non-Profit Housing must set aside funds annually for the non-annual expenditures of the Program for the repair, maintenance and replacement of worn out assets.

These funds are to be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund.

A continuity of the required funds is as follows:

	2022	2021
<b>Replacement reserve fund:</b>		
Opening balance	\$ 328,026	\$ 333,407
Contributions	38,450	38,450
Interest earned during the year	1,073	1,322
Contribution from CMHC	312,000	-
Replacement reserve expenditures	(72,758)	(45,153)
<b>Closing balance</b>	<b>\$ 606,791</b>	<b>\$ 328,026</b>

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

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## 9. Replacement reserve fund (continued):

As at March 31, 2022, the Replacement Reserve Fund was under funded by \$339,970 (2021 - \$77,024).

Subsequent to March 31, 2022, the Government transferred \$339,970 (2021 - \$77,024) to the Replacement Reserve Fund.

## 10. Budget data:

The budget data presented in these consolidated financial statements is based upon the 2022 operating and capital budgets. These budgets have been approved by the legislature.

Certain budget classifications have been reclassified to conform with the financial statement presentation. These reclassifications did not impact budgeted earnings.

## 11. Economic dependence:

The Government receives a major portion of its revenue pursuant to a funding arrangement with Indigenous Services Canada (ISC).

## 12. Comparative information:

Certain 2021 comparative information has been reclassified to conform with the financial statement presentation adopted in the current year. These reclassifications did not impact earnings.

## 13. Contingent liabilities:

- a) The Government is contingently liable to the Federal Government for guaranteed mortgages of certain Government's citizens. At March 31, 2022 the amount of this contingent liability was approximately \$20,000 (2020 - \$20,000) from estimates provided by ISC.
- b) The Government has guaranteed the loans of certain Limited Partnerships and Corporations which it owns. As at March 31, 2022 the total loans outstanding have a current balance totaling \$2,780,969 (2021 - \$2,261,903). The Government has also guaranteed \$270,000 (2021 - \$645,000) in overdraft and credit card facilities for these Limited Partnerships and Corporations

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2022

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## 13. Contingent liabilities (continued):

- c) The Government has received funding from CMHC to provide major renovations to the homes of certain of its citizens. This funding of \$85,065 (2021 - \$85,065) becomes repayable in the event that the citizen does not remain in the house for a period of five years.
- d) The Government and its incorporated businesses are subject to legal proceedings and claims which arise in the ordinary course of business. While the outcome is not currently determinable, the Government's management does not expect that the results of these proceedings will have a material adverse effect on the Government's financial condition or results of operations.

## 14. Financial risks:

The financial instruments of the Government consist of cash, accounts receivable, restricted cash, investments, advances to related entities, accounts payable and accruals. Unless otherwise noted, it is management's opinion that the Government is not exposed to significant interest, currency, or credit risks arising from these financial instruments. The fair value of the instruments approximates their carrying values, unless otherwise noted.

The Government is exposed to financial risk that arises from the fluctuation in interest rates and in the credit quality of its customers and related parties.

### a) Credit risk

The Government's credit risk consists principally of cash and cash equivalents, accounts receivable, and loans receivable. The Government maintained cash and cash equivalents with reputable and major financial institutions.

### b) Interest rate risk

The Government is exposed to interest rate risk with respect to cash and cash equivalents, and borrowings. There are no derivative financial instruments to mitigate these risks.

There has been no change to the risk exposure outlined above from 2021.

## 15. Segmented information:

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in note 1. The following table presents the expenses incurred and the revenue generated by each main object of expense and by major revenue type. The segment results for the period are as follows:

# YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements

Year ended March 31, 2022

## 15. Segmented information (continued):

	Administration	Community Services	Lands and Resources	Housing and Maintenance	Culture, Language and Heritage	Settlement Trust and Implementation Fund	2022	2021 (Restated - note 2)
<b>Revenues:</b>								
Federal government	\$ 8,048,703	\$ 1,038,204	\$ 497,881	\$ 67,890	\$ 253,189	\$ -	\$ 9,905,867	\$ 12,903,635
Other government sources	315,937	941,270	47,114	435,965	108,918	-	1,849,204	1,207,153
First Nation economic activities	324,647	69,838	36,958	363,994	178,537	-	973,974	798,080
Interest and other	-	-	-	-	-	6,644,376	6,644,376	1,896,015
Net Income (loss) from subsidiary	-	476,704	-	-	-	-	476,704	240,662
	8,689,287	2,526,016	581,953	867,849	540,644	6,644,376	19,850,125	17,045,545
<b>Expenses:</b>								
Operating expenses	1,255,312	2,846,231	704,260	747,970	112,544	-	5,666,317	5,387,751
Salaries, wages & benefits	1,249,003	2,007,146	394,567	69,257	430,718	-	4,150,691	3,133,188
Interest and investment fees	138,166	-	-	54,282	-	316,628	509,076	403,644
Amortization of tangible capital assets	1,246,058	-	-	248,368	-	-	1,494,426	1,424,981
	3,888,539	4,853,377	1,098,827	1,119,877	543,262	316,628	11,820,510	10,349,564
Gain on sale of capital assets	-	-	-	-	-	-	19,009	-
Forgiveness of Treaty Loan	-	-	-	-	-	-	918,315	918,135
<b>Annual (surplus) deficit</b>	<b>\$ 4,800,748</b>	<b>\$ (2,327,361)</b>	<b>\$ (516,874)</b>	<b>\$ (252,028)</b>	<b>\$ (2,618)</b>	<b>\$ 6,327,748</b>	<b>\$ 8,966,939</b>	<b>\$ 7,614,116</b>



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## INDEPENDENT REVIEW ENGAGEMENT REPORT

To Indigenous Services Canada and Members of the Yuułuʔiłʔatḥ Government

We have reviewed the accompanying Schedule of Remuneration (Members of Legislature) for Yuułuʔiłʔatḥ Government for the year ended March 31, 2022, (the "Schedule"). The Schedule has been prepared by management in accordance with the financial reporting provisions in Section 7.3 of the Indigenous and Northern Affairs Canada 2021-2022 Year End Reporting Guide.

### *Management's Responsibility for the Schedule*

Management is responsible for the preparation of the schedule in accordance with the financial reporting provisions in Section 7.3 of the Indigenous and Northern Affairs Canada 2021-2022 Year End Reporting Guide; this includes determining that the applicable financial framework is acceptable for the preparation of the schedule in the circumstances, and for such internal control as management determines is necessary to enable the preparation of the schedule that is free from material misstatement, whether due to fraud or error.

### *Practitioners' Responsibility*

Our responsibility is to express a conclusion on the accompanying schedule based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of the schedule in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on this schedule.



### *Conclusion*

Based on our review, nothing has come to our attention that causes us to believe that the Schedule of Remuneration (Members of Legislature) for the year ended March 31, 2022 is not prepared, in all material respects, in accordance with the financial reporting provisions in Section 7.3 of the Indigenous and Northern Affairs Canada 2021-2022 Year End Reporting Guide.

### *Restriction on Use*

Our report is intended solely for Indigenous Services Canada and Members of the Yuulu?i?ath Government and should not be used by parties other than Indigenous Services Canada and Members of the Yuulu?i?ath Government.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font and is underlined with a single horizontal stroke.

Chartered Professional Accountants

Chilliwack, Canada  
September 21, 2022

**Yuutu?i?ath Government**  
**Schedule of Remuneration of Members of the Legislature**  
**As per section 2.25 of the Constitution**  
**For the fiscal year 2021-22**

Name	Title	Months	Honoraria	Cell	CPP	Health	Pension	Total
Jack, Wilson	Hawilth/Member of	12.0	14,700		626			15,326
McCarthy, Alan	Member of Legislature	12.0	40,000	1,100	2,014	1,159		44,273
McCarthy, Charles	President	12.0	97,500		3,230	1,643	4,875	107,248
Mundy Richard	Member of Legislature	12.0	40,000	1,100	2,014	964		44,079
Touchie, Jeneva	Member of Legislature	12.0	40,000	1,100	2,014	1,467		44,581
Touchie, Jenny	Member of Legislature	12.0	40,000	1,100	2,014	1,427		44,541
Touchie, Kimberly	Member of Legislature	12.0	9,500		332			9,832
Touchie, Lorri	Member of Legislature	12.0	40,000	1,200	2,014			43,214
Thomas, Shana	Chairperson	On Call						
			321,700	5,600	14,260	6,659	4,875	353,094